Financial Statements

March 31, 2021

### INDEPENDENT AUDITORS' REPORT

To the Directors of York Hills Centre for Children, Youth and Families

#### Opinion

We have audited the financial statements of York Hills Centre for Children, Youth and Families ("York Hills"), which comprise the statement of financial position as at March 31, 2021, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of York Hills Centre for Children, Youth and Families as at March 31, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of York Hills in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing York Hills' ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate York Hills or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing York Hills' financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

### **INDEPENDENT AUDITORS' REPORT - continued**

Auditors' Responsibilities for the Audit of the Financial Statements - continued

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of York Hills' internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on York Hills' ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause York Hills to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Williams & Partners

Chartered Professional Accountants LLP Licensed Public Accountants

Markham, Ontario September 15, 2021

# Statement of Financial Position

March 31, 2021

	2021 \$	2020 \$
Assets		
Current		
Cash and cash equivalents (note 4)	1,344,311	1,496,229
Short-term investment (note 5)	531,786	-
Accounts receivable	71,909	99,591
Sales tax recoverable	62,598	55,623
Prepaid expenditures	278,703	120,921
	2,289,307	1,772,364
Long-term investment (note 5)	-	521,188
Capital assets (note 6)	3,844,694	4,161,347
	6,134,001	6,454,899
Liabilities Current		
Accounts payable and accrued liabilities	613,204	546,368
Accrued wages payable	780,077	917,301
Due to MOHLTC (note 7)	457	457
Current portion of mortgage payable (note 8)	71,537	68,841
Deferred grant revenue (note 9)	362,218	268,926
	1,827,493	1,801,893
Deferred capital contributions (note 10)	1,760,593	1,917,059
Mortgage payable (note 8)	1,239,622	1,311,159
	4,827,708	5,030,111
Commitments (note 18)		
Net Assets (note 11)		
Capital asset fund	700,941	787,489
Other funds	605,352	637,299
	1,306,293	1,424,788
	6,134,001	6,454,899

On behalf of the Board	
Steven Rebellato	Rajiv Kutty
Chair	Treasurer

# Statement of Operations year ended March 31, 2021

	2021 \$	2020 \$
Revenues		
MOHLTC funding (note 20)	10,997,365	10,700,843
MCCSS funding (note 20)	1,024,900	1,024,897
Grants (note 12)	262,423	542,343
MAG funding (note 14)	203,995	269,456
Sales tax recoveries	200,901	167,761
Program recoveries	332,116	113,076
Program recoveries - user fees (MAG) (note 14)	29,434	27,774
Offsetting recoveries (note 15)	648,499	60,815
Investment and other income	81,634	74,226
	13,781,267	12,981,191
Expenses		
Salaries (note 15)	8,983,584	7,954,610
Benefits	1,578,897	1,459,239
Purchased services - clinical	1,277,478	1,244,139
Building occupancy (note 15)	904,445	716,019
Office and general (note 15)	216,613	241,998
Computer and information systems	234,735	210,989
Purchased services - non clinical	145,591	197,780
Program supplies (note 15)	139,821	190,874
Staff training and conference fees	94,417	157,834
Travel	11,430	140,750
Insurance	75,759	81,027
Food costs	41,896	55,492
Memberships	34,910	47,355
	13,739,576	12,698,106
Excess of revenues over expenses before the undernoted	41,691	283,085
Amortization	(316,652)	(285,644)
Amortization of deferred capital contributions	156,466	151,618
	(160,186)	(134,026)
Net excess (deficiency) of revenues over expenses	(118,495)	149,059

Statement of Changes in Net Assets year ended March 31, 2021

	Capital Asset Fund \$	Other Funds \$	Total \$
Year ended March 31, 2020			
Balance, beginning of year	632,718	643,011	1,275,729
Excess (deficiency) of revenues over expenses	(129,229)	278,288	149,059
	503,489	921,299	1,424,788
Interfund transfers	284,000	(284,000)	
Balance, end of year	787,489	637,299	1,424,788
	Capital Asset Fund \$	Other Funds \$	Total \$
Year ended March 31, 2021			
Balance, beginning of year	787,489	637,299	1,424,788
Excess (deficiency) of revenues over expenses	(155,389)	36,894	(118,495)
	632,100	674,193	1,306,293
Interfund transfers (note 16)	68,841	(68,841)	
Balance, end of year	700,941	605,352	1,306,293

Statement of Cash Flows year ended March 31, 2021

	2021 \$	2020 \$
Cash flows from operating activities	(119.405)	140.050
Net excess (deficiency) of revenues over expenses	(118,495)	149,059
Items not affecting cash: Amortization of capital assets Amortization of deferred capital contributions	316,652 (156,466)	285,644 (151,618)
	160,186	134,026
Changes in non-cash working capital items Accounts receivable Sales tax recoverable Prepaid expenditures	27,682 (6,975) (157,782)	(27,277) 8,729 (38,042)
Accounts payable and accrued liabilities Accrued wages payable Deferred grant revenue	66,836 (137,224) 93,292	(71,347) 238,196 (34,861)
	(114,171)	75,398
Net cash provided by operating activities	(72,480)	358,483
Cash flows from investing activities Short-term investment Long-term investment Acquisition of capital assets	(10,597)	512,747 (521,188) (240,309)
	(10,597)	(248,750)
Cash flows from financing activity Mortgage payable	(68,841)	(43,695)
Increase (decrease) in cash	(151,918)	66,038
Cash and cash equivalents, beginning	1,496,229	1,430,191
Cash and cash equivalents, ending	1,344,311	1,496,229
Cash and cash equivalents consist of the following:		
Cash Interest-bearing deposit account (note 4)	608,759 735,552	764,857 731,372
	1,344,311	1,496,229

Notes to Financial Statements March 31, 2021

#### 1. PURPOSE OF THE ORGANIZATION

York Hills Centre for Children, Youth and Families ("York Hills") is a not-for-profit organization incorporated under the laws of the Province of Ontario as a corporation without share capital. York Hills is a registered charity and is exempt from income tax under the Income Tax Act of Canada.

York Hills was established to address the mental health needs of children, youth and families of York Region, and provides a range of preventative, therapeutic and educational interventions developed in partnership with families and community resources.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations, are in accordance with Canadian generally accepted accounting principles and include the following significant accounting policies:

#### Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from these estimates. These estimates are reviewed periodically, and as adjustments become necessary, they are reported as revenue or expenditures in the statement of operations in the year in which they become known. Significant estimates are comprised of accruals for liabilities.

#### **Fund accounting**

As a not-for-profit organization, York Hills uses the fund accounting system. In this system, each fund is a self-balancing set of accounts which are segregated for specific purposes in accordance with the objectives and by-laws. York Hills has the following funds: (i) the Capital Asset Fund which accounts for the Organization's capital assets; (ii) the General Funds which include contributions from Ontario Ministry of Health and Long-Term Care ("MOHLTC") and Ontario Ministry of Children, Community and Social Services ("MCCSS") that are used to deliver programs that are contracted by the Ministry, charitable donations and grants for related program activities, and general funds for general operations and administration.

Notes to Financial Statements March 31, 2021

#### 2. SIGNIFICANT ACCOUNTING POLICIES - continued

#### Revenue recognition

York Hills follows the deferral method of accounting for revenue. Unrestricted donations and contributions are recorded as revenue when received or when receipt is reasonably assured. Donations and contributions restricted for a specific purpose that have not been spent at the end of the period are recorded as deferred revenue on the statement of financial position. Such donations are recognized as revenue when expended. Grant revenue reported in these financial statements represents funds received from a variety of sources and is recognized when earned. Pledged donations are recognized when ultimate collection is reasonably assured, over the term specified by the donor. Capital grants are treated as deferred capital contributions and amortized on a straight line basis between 10 to 25 years, being the amortization period of the capital assets that were acquired with these funds. Fundraising and interest income is recognized as earned.

#### Cash and cash equivalents

Cash and cash equivalents is defined as cash on hand, and cash on deposit, net of cheques issued and outstanding at the reporting date.

#### Capital assets

Purchased capital assets are stated at acquisition cost and are amortized over their estimated useful lives. Amortization is provided as follows:

Building Straight line over 25 years
Building improvements Straight line over 15 years
Leasehold improvements Straight line over 10 years
Playground Straight line over 10 years
Land improvements Straight line over 10 years
Furniture and fixtures Straight line over 5 years
Computer hardware Straight line over 3 years

Capital assets are assessed for impairment when events or changes in circumstances indicate that York Hills may not be able to recover their carrying value. York Hills calculates impairment by deducting the fair value, based on discounted cash flows expected from their use and disposition from their carrying value. Any excess is a charge against excess of revenues over expenditures.

#### Basis of charging expenses to programs

York Hills charges expenditures to programs funded by MOHLTC and MCCSS (see note 20) based on specific expenditures where they can be so identified (e.g. the cost of staff members exclusively devoted to particular programs). Central administrative expenditures are allocated based on management estimates.

Notes to Financial Statements March 31, 2021

#### 2. SIGNIFICANT ACCOUNTING POLICIES - continued

#### **Donated materials and services**

York Hills records as revenues and expenditures donated goods and services when the fair market value of such materials and services can be reasonably estimated. Services provided by volunteers that are not normally purchased are not recognized due to the difficulty in determining their fair market value.

#### **Financial instruments**

York Hills initially measures its financial assets and financial liabilities at fair value. York Hills subsequently measures its financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash and cash equivalents, short-term investment and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, accrued wages payable, due to MOHLTC and mortgage payable.

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of any write-down is recognized as a charge to excess of revenues over expenses.

#### 3. FINANCIAL INSTRUMENTS RISK EXPOSURES

York Hills is exposed to various risks through its financial instruments. The following analysis provides a measure of York Hills' risk exposures and concentrations at the balance sheet date:

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities.

York Hills is exposed to liquidity risk on its accounts payable, accrued liabilities and mortgage payable. York Hills expects to meet these obligations as they come due to generating sufficient cash flow from operations.

Notes to Financial Statements

March 31, 2021

#### 3. FINANCIAL INSTRUMENTS RISK EXPOSURES - continued

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

York Hills is exposed to interest rate price risk on certain debts bearing interest at a fixed rate as described in note 8.

York Hills manages its exposure to interest rate risk by restricting the types of investments it holds, currently primarily an interest-bearing deposit account and term deposit. These are fully-cashable, penalty-free basis investments bearing a guaranteed rate of interest.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

York Hills has a deposit account and term deposit with major Canadian financial institutions, thereby mitigating the risk of creditworthiness. York Hills' main credit risks relate to accounts receivable, and there have been no issues collecting funds in the past. The accounts receivable are primarily due from government organizations that have a long-standing relationship with York Hills. Accounts receivable risk is also mitigated by the pre-approval process in place before any costs are incurred in the related programs and activities.

#### Changes in risk

There have been no significant changes in risks from the prior year other than a significant decrease in exposure to liquidity risk as the mortgage was renewed on a long-term basis.

#### 4. CASH AND CASH EQUIVALENTS

- (a) Cash and cash equivalents include an interest-bearing deposit account with a major Canadian financial institution with a balance of \$735,552 (2020 \$731,372). This account is fully cashable without penalty, and bears interest at a rate of 0.5% per annum.
- (b) Included in cash and cash equivalents is \$17,686 (2020 \$17,686) restricted for the Capital Asset Fund.

#### 5. SHORT-TERM INVESTMENT

Short-term investment represents a term deposit maturing May 8, 2021, bearing interest at rate of 2.05% per annum, with interest paid in arrears. This investment was previously presented as long-term for the fiscal year ended March 31, 2020 based on the maturity date.

Notes to Financial Statements March 31, 2021

#### 6. CAPITAL ASSETS

			2021 \$	2020 \$
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Buildings	5,806,423	2,635,484	3,170,939	3,396,396
Building improvement	85,387	19,449	65,938	71,630
Leasehold improvements	124,352	74,935	49,417	61,852
Playground	161,676	81,545	80,131	91,505
Land	323,970	-	323,970	323,970
Land improvements	191,837	133,330	58,507	70,134
Furniture and fixtures	342,548	295,589	46,959	61,412
Motor vehicles	22,660	22,660	-	-
Computer hardware	352,132	303,299	48,833	84,448
	7,410,985	3,566,291	3,844,694	4,161,347

Though the COVID-19 pandemic has had an impact on the Organization, there were no significant changes in use for any of the major assets, and as such, there were no impairment indicators affecting capital assets noted for the year ended March 31, 2021.

#### 7. **DUE TO MOHLTC**

	2021 \$	2020 \$
Net excess (deficiency) of revenues over expenses	(118,495)	149,059
Less: amortization of deferred capital contributions surplus from other contracts and programs (note 20)	(156,466) (41,691)	(151,618) (42,776)
acquisition of capital assets Add: amortization	316,652	(240,309) (285,644)
Net increase (decrease) in amounts due to MOHLTC	-	-
Due to MOHLTC, beginning	457	457
Due to MOHLTC, ending	457	457

Notes to Financial Statements March 31, 2021

#### 8. MORTGAGE PAYABLE

The TD bank has provided a mortgage, bearing interest at 3.90% per annum, monthly payments of \$10,118 and is due March 27, 2025. The mortgage is subject to a debt service coverage ratio which York Hills complied with at March 31, 2021. Future repayments are as follows:

	Total \$	Interest \$	Principal \$
2022	121,416	49,879	71,537
2023	121,416	47,039	74,377
2024	121,416	44,202	77,214
2025	1,129,051	41,020	1,088,031
	1,493,299	182,140	1,311,159

In addition, the TD Bank has provided a \$400,000 operating loan facility, repayable on demand, bearing interest at the bank's prime rate plus 1% per annum. This operating loan facility was not drawn as at March 31, 2021.

The credit facilities, as detailed above, are secured by the following:

- a) General Security Agreement representing a first charge on all present and after acquired personal property;
- b) Continuing collateral mortgage, representing a first charge, on real property located at 11225 Leslie St., Richmond Hill, Ontario, in the principal amount of \$1,780,000 with the property having a net book value of \$3,215,913 (2020 \$3,427,158);
- c) Postponement agreement; and
- d) Assignment of fire insurance in the amount of \$1,780,000.

#### 9. DEFERRED GRANT REVENUE

	2021 \$	2020 \$
Deferred grant revenue, beginning of year Add: amounts received during the year Less: amounts recognized as revenue during the year	268,926 355,715 (262,423)	303,787 507,482 (542,343)
Deferred grant revenue, end of year	362,218	268,926
10. DEFERRED CAPITAL CONTRIBUTION	2021 \$	2020 \$
Deferred capital contributions, beginning of year Less: amounts amortized	1,917,059 (156,466)	2,068,677 (151,618)
Deferred capital contribution, end of year	1,760,593	1,917,059

Notes to Financial Statements March 31, 2021

#### 11. CAPITAL ASSET FUND BALANCE

The Capital Asset Fund, a restricted fund, is comprised of the following:

	2021	2020
	<b>\$</b>	\$
Cash and cash equivalents	17,686	17,686
Capital assets	3,844,694	4,161,347
Current portion of mortgage payable	(71,537)	(68,841)
Long-term portion - mortgage payable	(1,239,622)	(1,311,159)
Deferred capital contributions	(1,760,593)	(1,917,059)
Deferred grant revenue	(89,687)	(94,485)
	700,941	787,489

#### 12. GRANTS

	2021 \$	2020 \$
United Way	201,811	220,638
RBC Foundation	53,195	85,271
Playground	4,797	4,797
Mayor's Golf Tournament	1,523	6,489
Breakfast Club	1,097	1,567
Community Inclusivity Equity Council of York region	-	121,594
Children' Treatment network	-	45,072
The Trillium Foundation Grant	-	27,504
All Our Kids Early Development	-	25,914
Compass - school boards		3,497
Total grants	262,423	542,343

#### 13. MCCSS MORTGAGE FUNDING AGREEMENT

On May 6, 2008, The York Centre (a predecessor Organization to "York Hills") entered into a mortgage funding agreement with MCCSS. Under the agreement, MCCSS agreed to provide certain funding towards the cost of the renovation of York Hills' building on Leslie Street ("building") and ongoing mortgage payments. An initial payment of \$1,500,000 was received by York Hills that was used to offset a portion of the cost of the building renovation. In addition, an amount of \$95,000 is scheduled to be received from MCCSS each year to apply to mortgage interest and principal payments, adjusted for interest rate changes arising from each five year mortgage renewal; if the MCCSS share of interest and principal repayments is less than \$95,000 per year, York Hills may retain the balance in MCCSS base operational fund towards the costs of the building repairs and maintenance. In the current year, \$42,426 (2020 - \$41,495) was retained in MCCSS fund towards the costs of the building occupancy. York Hills is responsible for the remaining share of the mortgage payments.

Notes to Financial Statements March 31, 2021

#### 13. MCCSS MORTGAGE FUNDING AGREEMENT - continued

The agreement provides that MCCSS can at any time direct York Hills to transfer the building to a designated party or to sell the building, in which case York Hills will be compensated for its proportionate interest in the market value of the property (44.4%). If the service contract with York Hills is terminated; or the building becomes unsuitable for the program; or York Hills wishes to sell the building, MCCSS has the option to: a) determine the use of the building for whatever purpose it determines; or b) transfer the building to a designated party; or c) cause the building to be sold and have the right to prior approval of the purchaser's offer. If any of these conditions occur, York Hills will be compensated based on its proportionate interest in the building (44.4%) with the MCCSS interest being 55.6%.

#### 14. PROVINCE OF ONTARIO - MINISTRY OF ATTORNEY GENERAL

The Ministry of the Attorney General ("MAG") contracts with York Hills to provide comprehensive family mediation and information services at the Family Court in Newmarket and in its area of jurisdiction. York Hills provides MAG, on a monthly basis, detailed information on service expenditures and delivery in the form of a fee-for-service invoice. The current contract expires on March 31, 2022 with an option for renewal of an additional year at MAG's discretion. The details of the services provided are summarized below:

	2021 \$	2020 \$
Mediation intake	15,400	28,025
Mediation	32,490	47,160
Onsite Mediation Services	83,853	121,338
Information and Referral Coordinator	65,052	65,133
Mandatory Information Program	7,200	7,800
Total invoiced	203,995	269,456
Promotion	13,147	6,119
Mediators & IRC Training	5,100	11,002
Bi-Annual Meetings	280	280
Service Enhancement (Software/laptop)	7,314	7,122
Available for re-investment into the program	3,593	3,251
Total user fees collected	29,434	27,774

These user fees have been recorded as revenues and expenses in the year incurred.

Notes to Financial Statements March 31, 2021

#### 15. OFFSETTING RECOVERIES

Included in offsetting recoveries is \$555,194 (2020 - \$NIL) of funding received from Kinark Children and Family Services to offset COVID-19 related expenses. During the year, the Organization has incurred an amount of \$555,194 (2020 - \$NIL) in expenses which management has attributed to this COVID-19 funding. These expenses have been included in salaries in the amount of \$139,991 (2020 - \$NIL), building occupancy in the amount of \$243,475 (2020 - \$NIL), office and general in the amount of \$160,848 (2020 - \$NIL), and program supplies in the amount of \$10,880 (2020 - \$NIL).

#### 16. INTERFUND TRANSFERS

During the year, approval was granted for the General Fund to transfer funds to the Capital Asset Fund for the purposes of mortgage payments.

#### 17. ECONOMIC DEPENDENCE

York Hills generates the majority of its revenues from MOHLTC and MCCSS.

#### 18. COMMITMENTS

York Hills entered into a premise lease as well as various operating leases for equipment and services through to October 2024. Minimum annual payments for the next four years are as follows:

	<b>&gt;</b>
2022	148,190
2023	104,729
2024	78,068
2025	4,969
	335,956

#### 19. COVID-19

COVID-19 continues to have a significant impact on the Canadian and global economy. This is an evolving situation which has limited economic activity in certain industries. In addition to the amounts outlined in note 15, the Organization received additional funding from the MOHLTC to help offset the impact of increases in operating costs due to COVID-19. Due to the uncertainty surrounding the length and extent of the COVID-19 impact on York Hills, the government agencies and suppliers, there could be a significant effect on York Hills' financial position and ability to realize on its assets. Management is continuing to monitor the situation, but is unable to quantify the further potential impact on York Hills' operations as at the date of these financial statements.

Notes to Financial Statements

March 31, 2021

### 20. PROGRAM FUNDING

	Central Administration	Small Water Works	Specialized Consultation	Access Intake Main	Brief Services	Counselling/ Therapy	Intensive Services	Family capacity
	ACA \$			A352 \$	A348 \$	A349 \$	A353 \$	Building A351 \$
MOHLTC funding	_	33,111	1,554,250	387,626	553,236	1,988,287	5,227,037	250,616
MCCSS funding	-		- -	, -		-	-	· -
MAG funding	-	-	-	_	-	-	-	-
Grants	-	-	-	-	-	-	-	-
Sales tax recoveries	200,901	-	-	-	-	-	-	-
Program recoveries	-	-	-	-	-	-	213,282	-
Offsetting revenues	-	-	-	-	-	-	555,194	60,000
Investment and other income	62,104	-	-	-	-		-	19,530
	263,005	33,111	1,554,250	387,626	553,236	1,988,287	5,995,513	330,146
Salaries	800,038	-	840,611	224,291	304,454	1,123,216	4,230,652	181,401
Benefits	161,420	-	183,539	66,880	77,521	222,907	640,981	33,250
Travel	4,128	-	60	-		52	6,661	
Staff training and conference fees	44,404	-	5,600	_	134	15,005	25,028	-
Building occupancy	38,488	33,111	155,359	34,160	89,579	289,120	127,433	61,350
Purchased services- non clinical	125,179	-	-	-	-	17,926	387	-
Program supplies	-	=	7,930	480	9,773	18,033	92,606	-
Purchased services- clinical	-	=	135,230	-	-	6,090	317,322	-
Food costs	11,997	=	-	-	-	-	29,899	-
Office and general	43,810	-	33,023	3,138	10,168	50,132	21,516	11,699
Computer and information systems		-	25,474	19,914	-	46,977	12,058	17,384
Memberships	5,236	-	-	-	6,284	-	23,390	-
Insurance	32,978	-	12,000	-	-	-	30,781	-
Promotion	16,358	-	-	-	-	-	-	
	1,368,987	33,111	1,398,826	348,863	497,913	1,789,458	5,558,714	305,084
Surplus (deficit)	(1,105,982)	-	155,424	38,763	55,323	198,829	436,799	25,062
Allocated central administration	1,105,982	-	(155,424)	(38,763)	(55,323)	(198,829)	(436,799)	(25,062)
Surplus (deficit)	-	-	-	-	-	-	-	

Notes to Financial Statements

March 31, 2021

### 20. PROGRAM FUNDING - continued

	Targeted Prevention	Case Mgt/ Service Coordination	Alternative Dispute Resolution	Community Capacity Bridging	Total Ministry Funding	Total Contracts and Other Programs	Total Agency
	A356 \$	A354 \$	<i>E754</i> \$	E753 \$	<b>\$</b>	<b>\$</b>	<b>\$</b>
MOIII TO for the	222.280	670.922	·	·		·	10.007.265
MOHLTC funding MCCSS funding	332,380	670,822	954,600	70,300	10,997,365 1,024,900	-	10,997,365 1,024,900
MAG funding	-	-	934,000	70,300	1,024,900	203,995	203,995
Grants	-	<del>-</del>	<del>-</del>	-	=	262,423	262,423
Sales tax recoveries	_	_	-	-	200,901	202,423	202,423
Program recoveries	_	_	_	_	213,282	148,268	361,550
Offsetting revenues	_	_	_	_	615,194	33,305	648,499
Investment and other income	_	_	_	_	81,634	-	81,634
	332,380	670,822	954,600	70,300	13,133,276	647,991	13,781,267
Salaries	246,141	446,548	61,704	56,197	8,515,253	468,330	8,983,583
Benefits	31,388	62,098	13,241	11,093	1,504,318	74,579	1,578,897
Travel	30	02,070	13,241	11,075	10,931	499	11,430
Staff training and conference fees	-	718	2,882	_	93,771	580	94,351
Building occupancy	4,526	69,143	2,176	_	904,445	-	904,445
Purchased services- non clinical	, -	-	2,024	-	145,516	75	145,591
Program supplies	458	1,531	4,071	2,748	137,630	2,191	139,821
Purchased services- clinical	_		770,407	· -	1,229,049	48,429	1,277,478
Food costs	-	-	-	-	41,896	-	41,896
Office and general	6,110	7,419	2,635	262	189,912	10,344	200,256
Computer and information systems	10,490	16,280	-	-	233,528	1,273	234,801
Memberships	-	-	-	-	34,910	-	34,910
Insurance	-	-	-	-	75,759	-	75,759
Promotion	-	-	-	-	16,358	-	16,358
_	299,143	603,737	859,140	70,300	13,133,276	606,300	13,739,576
Surplus (deficit)	33,237	67,085	95,460	-	-	41,691	41,691
Allocated central administration	(33,237)	(67,085)	(95,460)	-	-		-
Surplus (deficit)		-	_		-	41,691	41,691