Financial Statements

March 31, 2022



INDEPENDENT AUDITORS' REPORT

To the Directors of York Hills Centre for Children, Youth and Families

Opinion

We have audited the financial statements of York Hills Centre for Children, Youth and Families ("York Hills"), which comprise the statement of financial position as at March 31, 2022, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of York Hills Centre for Children, Youth and Families as at March 31, 2022, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of York Hills in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing York Hills' ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate York Hills or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing York Hills' financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



INDEPENDENT AUDITORS' REPORT - continued

Auditors' Responsibilities for the Audit of the Financial Statements - continued

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of York Hills' internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on York Hills' ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause York Hills to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Williams & Partners

Chartered Professional Accountants LLP Licensed Public Accountants

Markham, Ontario July 28, 2022

Statement of Financial Position

March 31, 2022

	2022 \$	2021 \$
Assets		
Current		
Cash and cash equivalents (note 4)	1,636,056	1,344,311
Short-term investment	-	531,786
Accounts receivable	321,159	71,909
Sales tax recoverable	66,022	62,598
Prepaid expenditures	166,141	278,703
	2,189,378	2,289,307
Capital assets (note 5)	3,538,399	3,844,694
	5,727,777	6,134,001
Liabilities Current Accounts payable and accrued liabilities Accrued wages payable Due to MOHLTC (note 6) Current portion of mortgage payable (note 7) Deferred grant revenue (note 8) Deferred capital contributions (note 9) Mortgage payable (note 7)	462,974 821,928 66,673 74,377 293,223 1,719,175 1,604,127 1,165,245	613,204 780,077 457 71,537 362,218 1,827,493 1,760,593 1,239,622
Mortgage payable (note 7)	4,488,547	4,827,708
Commitments (note 17)		
Net Assets		
Capital asset fund (note 10)	627,444	700,941
General fund	611,786	605,352
	1,239,230	1,306,293
	5,727,777	6,134,001

On behalf of the Board

Steven Rebellato

Chair (Steven Rebellato)

Treasurer (Rajiv Kutty)

Statement of Operations year ended March 31, 2022

	2022 \$	2021 \$
Revenues		
MOHLTC funding (note 19)	11,840,744	10,997,365
MCCSS funding (note 19)	1,024,897	1,024,900
Grants (note 11)	267,353	262,423
MAG funding (note 13)	262,603	203,995
Sales tax recoveries	213,590	200,901
Program recoveries	482,256	332,116
Program recoveries - user fees (MAG) (note 13)	39,851	29,434
Offsetting recoveries (note 14)	95,950	648,499
Investment and other income	49,061	81,634
	14,276,305	13,781,267
Evenonaca		
Expenses Salaries (note 14)	8,637,406	8,983,584
Benefits	1,606,971	1,578,897
Purchased services - clinical	1,480,328	1,277,478
Building occupancy (note 14)	1,074,037	904,445
Office and general (note 14)	229,749	216,613
Computer and information systems	248,389	234,735
Purchased services - non clinical	277,864	145,591
Program supplies (note 14)	182,554	139,821
Staff training and conference fees	205,184	94,417
Travel	13,887	11,430
Insurance	85,521	75,759
Food costs	50,428	41,896
Memberships	35,006	34,910
	14,127,324	13,739,576
Excess of revenues over expenses before undernoted	148,981	41,691
Amortization	(306,294)	(316,652)
Amortization of deferred capital contributions	156,466	156,466
	(149,828)	(160,186)
Excess (deficiency) of revenues over expenses before funding repayable	(847)	(118,495)
	, ,	(110,493)
Current year's surplus repayable (notes 6 and 19)	66,216	
Net excess (deficiency) of revenues over expenses	(67,063)	(118,495)

Statement of Changes in Net Assets

year ended March 31, 2022

	Capital Asset Fund \$	General Fund \$	Total \$
Year ended March 31, 2021			
Balance, beginning of year	787,489	637,299	1,424,788
Net excess (deficiency) of revenues over expenses	(155,389)	36,894	(118,495)
	632,100	674,193	1,306,293
Interfund transfers	68,841	(68,841)	<u> </u>
Balance, end of year	700,941	605,352	1,306,293
	Capital Asset Fund \$	General Fund \$	Total \$
Year ended March 31, 2022			
Balance, beginning of year	700,941	605,352	1,306,293
Net excess (deficiency) of revenues over expenses	(145,034)	77,971	(67,063)
	555,907	683,323	1,239,230
Interfund transfers (note 15)	71,537	(71,537)	<u>-</u> _
Balance, end of year	627,444	611,786	1,239,230

Statement of Cash Flows

year ended March 31, 2022

	2022 \$	2021 \$
Cash flows from operating activities Net excess (deficiency) of revenues over expenses	(67,063)	(118,495)
Items not affecting cash: Amortization of capital assets Amortization of deferred capital contributions	306,294 (156,466) 149,828	316,652 (156,466) 160,186
Changes in non-cash working capital items Accounts receivable Sales tax recoverable Prepaid expenditures Accounts payable and accrued liabilities Accrued wages payable Due to MOHLTC Deferred grant revenue	(249,250) (3,424) 112,562 (150,229) 41,851 66,216 (68,995)	27,682 (6,975) (157,782) 66,836 (137,224) - 93,292 (114,171)
Net cash provided by operating activities	(168,504)	(72,480)
Cash flows from investing activity Short-term investment	531,786	(10,597)
Cash flows from financing activity Mortgage payable	(71,537)	(68,841)
Increase (decrease) in cash	291,745	(151,918)
Cash and cash equivalents, beginning	1,344,311	1,496,229
Cash and cash equivalents, ending	1,636,056	1,344,311
Cash and cash equivalents consist of the following:		
Cash Interest-bearing deposit account (note 4)	821,466 814,590	608,759 735,552
	1,636,056	1,344,311

Notes to Financial Statements March 31, 2022

1. PURPOSE OF THE ORGANIZATION

York Hills Centre for Children, Youth and Families ("York Hills") is a not-for-profit organization incorporated under the laws of the Province of Ontario as a corporation without share capital. York Hills is a registered charity and is exempt from income tax under the Income Tax Act of Canada.

York Hills was established to address the mental health needs of children, youth and families of York Region, and provides a range of preventative, therapeutic and educational interventions developed in partnership with families and community resources.

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations, are in accordance with Canadian generally accepted accounting principles and include the following significant accounting policies:

Fund accounting

As a not-for-profit organization, York Hills uses the fund accounting system. In this system, each fund is a self-balancing set of accounts which are segregated for specific purposes in accordance with the objectives and by-laws. York Hills has the following funds: (i) the Capital Asset Fund which accounts for the Organization's capital assets; (ii) the General Fund which include contributions from Ontario Ministry of Health and Long-Term Care ("MOHLTC") and Ontario Ministry of Children, Community and Social Services ("MCCSS") that are used to deliver programs that are contracted by the Ministry, charitable donations and grants for related program activities, and general funds for general operations and administration.

Revenue recognition

York Hills follows the deferral method of accounting for revenue. Unrestricted donations and contributions are recorded as revenue when received or when receipt is reasonably assured. Donations and contributions restricted for a specific purpose that have not been spent at the end of the period are recorded as deferred revenue on the statement of financial position. Such donations are recognized as revenue when expended. Grant revenue reported in these financial statements represents funds received from a variety of sources and is recognized when earned. Pledged donations are recognized when ultimate collection is reasonably assured, over the term specified by the donor. Capital grants are treated as deferred capital contributions and amortized on a straight line basis between 10 to 25 years, being the amortization period of the capital assets that were acquired with these funds. Fundraising and interest income is recognized as earned.

Cash and cash equivalents

Cash and cash equivalents is defined as cash on hand, and cash on deposit, net of cheques issued and outstanding at the reporting date.

Notes to Financial Statements March 31, 2022

2. SIGNIFICANT ACCOUNTING POLICIES - continued

Capital assets

Purchased capital assets are stated at acquisition cost and are amortized over their estimated useful lives. Amortization is provided as follows:

Building Straight line over 25 years
Building improvements Straight line over 15 years
Leasehold improvements Straight line over 10 years
Playground Straight line over 10 years
Land improvements Straight line over 10 years
Furniture and fixtures Straight line over 5 years
Computer hardware Straight line over 3 years

Capital assets are assessed for impairment when events or changes in circumstances indicate that York Hills may not be able to recover their carrying value. York Hills calculates impairment by deducting the fair value, based on discounted cash flows expected from their use and disposition from their carrying value. Any excess is a charge against excess of revenues over expenditures.

Basis of charging expenses to programs

York Hills charges expenditures to programs funded by MOHLTC and MCCSS (see note 19) based on specific expenditures where they can be so identified (e.g. the cost of staff members exclusively devoted to particular programs). Central administrative expenditures are allocated based on management estimates.

Donated materials and services

York Hills records as revenues and expenditures donated goods and services when the fair market value of such materials and services can be reasonably estimated. Services provided by volunteers that are not normally purchased are not recognized due to the difficulty in determining their fair market value.

Use of estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from these estimates. These estimates are reviewed periodically, and as adjustments become necessary, they are reported as revenue or expenditures in the statement of operations in the year in which they become known. Significant estimates are comprised of accruals for liabilities.

Notes to Financial Statements

March 31, 2022

2. SIGNIFICANT ACCOUNTING POLICIES - continued

Financial instruments

York Hills initially measures its financial assets and financial liabilities at fair value. York Hills subsequently measures its financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash and cash equivalents, investment and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, accrued wages payable, due to MOHLTC and mortgage payable.

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of any write-down is recognized as a charge to excess of revenues over expenses.

3. FINANCIAL INSTRUMENTS RISK EXPOSURES

York Hills is exposed to various risks through its financial instruments. The following analysis provides a measure of York Hills' risk exposures and concentrations at the balance sheet date:

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities.

York Hills is exposed to liquidity risk on its accounts payable, accrued liabilities and mortgage payable. York Hills expects to meet these obligations as they come due to generating sufficient cash flow from operations.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

York Hills is exposed to interest rate price risk on certain investments and debts bearing interest at a fixed rate as described in notes 4 and 7.

York Hills manages its exposure to interest rate risk by restricting the types of investments it holds, currently primarily an interest-bearing deposit account and term deposit. These are fully-cashable, penalty-free basis investments bearing a guaranteed rate of interest.

Notes to Financial Statements March 31, 2022

3. FINANCIAL INSTRUMENTS RISK EXPOSURES - continued

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

York Hills has a deposit account and term deposit with major Canadian financial institutions, thereby mitigating the risk of creditworthiness. York Hills' main credit risks relate to accounts receivable, and there have been no issues collecting funds in the past. The accounts receivable are primarily due from government organizations that have a long-standing relationship with York Hills. Accounts receivable risk is also mitigated by the pre-approval process in place before any costs are incurred in the related programs and activities.

Changes in risk

During the year, York Hills had an increase in accounts receivable from \$71,909 in the prior year to \$321,159 in the current year. This has resulted in an increase in York Hills' credit risk exposure. There have been no other significant changes to York Hills' risk exposures from the prior year.

4. CASH AND CASH EQUIVALENTS

- (a) Cash and cash equivalents include interest-bearing deposit accounts with major Canadian financial institutions with a balance of \$814,590 (2021 \$735,552). These accounts are fully cashable without penalty, and bear interest at a rate of 0.5% per annum.
- (b) Included in cash and cash equivalents is \$17,686 (2021 \$17,686) restricted for the Capital Asset Fund.

Notes to Financial Statements March 31, 2022

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			2022 \$	2021 \$
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Buildings	5,806,423	2,860,230	2,946,193	3,170,939
Building improvement	85,387	25,142	60,245	65,938
Leasehold improvements	124,352	87,371	36,981	49,417
Playground	161,676	92,919	68,757	80,131
Land	323,970	-	323,970	323,970
Land improvements	191,837	144,956	46,881	58,507
Furniture and fixtures	342,548	308,647	33,901	46,959
Motor vehicles	22,660	22,660	-	-
Computer hardware	352,132	330,661	21,471	48,833
	7,410,985	3,872,586	3,538,399	3,844,694

Though the COVID-19 pandemic has had an impact on York Hills, there were no significant changes in use for any of the major assets, and as such, there were no impairment indicators affecting capital assets noted for the year ended March 31, 2022.

6. DUE TO MOHLTC

	2022 \$	2021 \$
Excess (deficiency) of revenues over expenses before items		
below:	(847)	(118,495)
Less: amortization of deferred capital contributions	(156,466)	(156,466)
surplus from other contracts and programs (note 19) mortgage principal payments on MCCSS	(11,228)	(41,691)
shared property as described below	(71,537)	-
Add: amortization	306,294	(316,652)
Net increase (decrease) in amounts due to MOHLTC	66,216	-
Due to MOHLTC, beginning	457	457
Due to MOHLTC, ending	66,673	457

York Hills has real estate property as described in note 12, which is shared with the MCCSS with a corresponding shared mortgage funding agreement. The agreement provides for the sharing of mortgage principal payments. As a result, mortgage principal payments of \$71,537 (2021 - \$NIL) have been included in building occupancy expenses of \$1,145,574 (2021 - \$904,445) for MOHLTC funding purposes as described in note 19. As a result, the surplus for program funding purposes as described in note 19 of \$77,444 (2021 - \$41,691) is presented net of mortgage principal payments of \$71,537 (2021 - \$NIL).

Notes to Financial Statements March 31, 2022

7. MORTGAGE PAYABLE

The TD bank has provided a mortgage, bearing interest at 3.90% per annum, monthly payments of \$10,118 and is due March 27, 2025. The mortgage is subject to a debt service coverage ratio which York Hills complied with at March 31, 2022. Future repayments are as follows:

	Total \$	Interest \$	Principal \$
2023	121,416	47,039	74,377
2024	121,416	44,202	77,214
2025	1,129,051	41,020	1,088,031
	1,371,883	132,261	1,239,622

In addition, the TD Bank has provided a \$400,000 operating loan facility, repayable on demand, bearing interest at the bank's prime rate plus 1% per annum. This operating loan facility was not drawn as at March 31, 2022.

The credit facilities, as detailed above, are secured by the following:

- a) General Security Agreement representing a first charge on all present and after acquired personal property;
- b) Continuing collateral mortgage, representing a first charge, on real property located at 11225 Leslie St., Richmond Hill, Ontario, in the principal amount of \$1,780,000 with the property having a net book value of \$3,004,667 (2021 \$3,215,913);
- c) Postponement agreement; and
- d) Assignment of fire insurance in the amount of \$1,780,000.

8. DEFERRED GRANT REVENUE

.	DEFERRED GRANT REVERTED	2022 \$	2021 \$
	Deferred grant revenue, beginning of year Add: amounts received during the year Less: amounts recognized as revenue during the year	362,218 199,933 (268,928)	268,926 355,715 (262,423)
	Deferred grant revenue, end of year	293,223	362,218
9.	DEFERRED CAPITAL CONTRIBUTION	2022 \$	2021 \$
	Deferred capital contributions, beginning of year Less: amounts amortized	1,760,593 (156,466)	1,917,059 (156,466)
	Deferred capital contribution, end of year	1,604,127	1,760,593

Notes to Financial Statements March 31, 2022

10. CAPITAL ASSET FUND BALANCE

The Capital Asset Fund, a restricted fund, is comprised of the following:

	2022 \$	2021 \$
Cash and cash equivalents	17,686	17,686
Capital assets	3,538,399	3,844,694
Current portion of mortgage payable	(74,377)	(71,537)
Long-term portion - mortgage payable	(1,165,245)	(1,239,622)
Deferred capital contributions	(1,604,127)	(1,760,593)
Deferred grant revenue	(84,892)	(89,687)
	627,444	700,941
GRANTS		

11. G

	2022 \$	2021 \$
United Way	181,630	201,811
RBC Foundation	73,821	53,195
Breakfast Club	7,109	1,097
Playground	4,793	4,797
Mayor's Golf Tournament		1,523
Total grants	267,353	262,423

12. MCCSS MORTGAGE FUNDING AGREEMENT

On May 6, 2008, The York Centre (a predecessor Organization to "York Hills") entered into a mortgage funding agreement with MCCSS. Under the agreement, MCCSS agreed to provide certain funding towards the cost of the renovation of York Hills' building on Leslie Street ("building") and ongoing mortgage payments. An initial payment of \$1,500,000 was received by York Hills that was used to offset a portion of the cost of the building renovation. In addition, an amount of \$95,000 is scheduled to be received from MCCSS each year to apply to mortgage interest and principal payments, adjusted for interest rate changes arising from each five year mortgage renewal; if the MCCSS share of interest and principal repayments is less than \$95,000 per year, York Hills may retain the balance in MCCSS base operational fund towards the costs of the building repairs and maintenance. In the current year, \$45,121 (2021 - \$42,426) was retained in MCCSS fund towards the costs of the building occupancy. York Hills is responsible for the remaining share of the mortgage payments.

11.

Notes to Financial Statements March 31, 2022

12. MCCSS MORTGAGE FUNDING AGREEMENT - continued

The agreement provides that MCCSS can at any time direct York Hills to transfer the building to a designated party or to sell the building, in which case York Hills will be compensated for its proportionate interest in the market value of the property (44.4%). If the service contract with York Hills is terminated; or the building becomes unsuitable for the program; or York Hills wishes to sell the building, MCCSS has the option to: a) determine the use of the building for whatever purpose it determines; or b) transfer the building to a designated party; or c) cause the building to be sold and have the right to prior approval of the purchaser's offer. If any of these conditions occur, York Hills will be compensated based on its proportionate interest in the building (44.4%) with the MCCSS interest being 55.6%.

13. PROVINCE OF ONTARIO - MINISTRY OF ATTORNEY GENERAL

The Ministry of the Attorney General ("MAG") contracts with York Hills to provide comprehensive family mediation and information services at the Family Court in Newmarket and in its area of jurisdiction. York Hills provides MAG, on a monthly basis, detailed information on service expenditures and delivery in the form of a fee-for-service invoice. The current contract is in the final two one-year contracts which will expire on March 31, 2024 with an option for renewal of an additional year at MAG's discretion. The details of the services provided are summarized below:

	2022 \$	2021 \$
Mediation intake	17,350	15,400
Mediation	31,830	32,490
Onsite Mediation Services	142,800	83,853
Information and Referral Coordinator	63,423	65,052
Mandatory Information Program	7,200	7,200
Total invoiced	262,603	203,995
Promotion	14,566	13,147
Mediators & IRC Training	12,203	5,100
Bi-Annual Meetings	280	280
Service Enhancement (Software/laptop)	10,640	7,314
Available for re-investment into the program	2,162	3,593
Total user fees collected	39,851	29,434

These user fees have been recorded as revenues and expenses in the year incurred.

Notes to Financial Statements March 31, 2022

14. OFFSETTING RECOVERIES

Included in offsetting recoveries is \$70,000 (2021 - \$555,194) of funding received from Kinark Children and Family Services to offset COVID-19 related expenses. During the year, the Organization has incurred an amount of \$70,000 (2021 - \$555,194) in expenses which management has attributed to this COVID-19 funding. These expenses have been included in salaries in the amount of \$NIL (2021 - \$139,991), building occupancy in the amount of \$54,703 (2021 - \$243,475), office and general in the amount of \$15,297 (2021 - \$160,848), and program supplies in the amount of \$NIL (2021 - \$10,880).

15. INTERFUND TRANSFERS

During the year, approval was granted for the General Fund to transfer funds to the Capital Asset Fund for the purposes of mortgage payments.

16. ECONOMIC DEPENDENCE

York Hills generates the majority of its revenues from MOHLTC and MCCSS.

17. COMMITMENTS

York Hills entered into a premise lease as well as various operating leases for equipment and services through to October 2024. Minimum annual payments for the next three years are as follows:

2023	104,729
2024	78,068
2025	4,969_
	187,766

18. COVID-19

COVID-19 continues to have a significant impact on the Canadian and global economy. This is an evolving situation which has limited economic activity in certain industries. In addition to the amounts outlined in note 15, the Organization received additional funding from the MOHLTC to help offset the impact of increases in operating costs due to COVID-19. Due to the uncertainty surrounding the length and extent of the COVID-19 impact on York Hills, the government agencies and suppliers, there could be a significant effect on York Hills' financial position and ability to realize on its assets. Management is continuing to monitor the situation, but is unable to quantify the further potential impact on York Hills' operations as at the date of these financial statements.

Notes to Financial Statements

March 31, 2022

19. PROGRAM FUNDING

	Central Administration	Small Water Works	Specialized Consultation	Access Intake Main	Brief Services	Counselling/ Therapy	Intensive Services	Family capacity
	ACA \$	A516 \$	A355 \$	A352 \$	A348 \$	A349 \$	A353 \$	Building A351 \$
MOHLTC funding	-	33,111	1,554,250	372,626	596,748	2,332,261	5,526,417	228,406
MCCSS funding	-	-	-	-	-	-	_	-
MAG funding	-	=	-	-	=	-	=	=
Grants	=	=	=	-	-	=	=	=
Sales tax recoveries	213,590	-	-	-	-	-	-	-
Program recoveries	-	-	-	-	-	-	343,783	-
Offsetting revenues	-	-	-	-	-	-	-	60,000
Investment and other income	28,361	-	-	-	-	-	-	20,550
	241,951	33,111	1,554,250	372,626	596,748	2,332,261	5,870,200	308,956
Salaries	864,037	-	798,982	209,518	333,109	1,219,661	3,755,711	115,207
Benefits	253,114	-	197,785	55,620	94,210	195,909	503,813	44,778
Travel	4,349	-	45	-	230	12	8,988	- -
Staff training and conference fees	159,318	-	4,200	-	417	13,785	20,223	-
Building occupancy (note 6)	26,248	33,111	140,682	42,756	92,417	272,568	354,625	80,137
Purchased services- non clinical	131,370	=	-	-	=	146,108	265	=
Program supplies	-	=	8,678	477	2,161	10,616	107,282	=
Purchased services- clinical	=	=	170,445	-	-	30,977	429,071	=
Food costs	16,178	=	=	-	-	=	34,250	=
Office and general	31,861	=	24,894	2,514	14,698	67,391	19,522	17,591
Computer and information systems		-	44,556	24,583	-	76,274	33,310	13,038
Memberships	8,468	-	-	-	-	11,012	-	15,429
Insurance	5,687	-	9,000	-	-	55,384	-	-
Promotion	6,086	-	-	-	-	-	-	
	1,507,701	33,111	1,399,267	335,468	537,242	2,099,697	5,267,060	286,180
Surplus (deficit)	(1,265,750)	-	154,983	37,158	59,506	232,564	603,140	22,776
Allocated central administration	1,265,750		(154,983)	(37,158)	(59,506)	(232,564)	(536,924)	(22,776)
Surplus (deficit)	-	-	-	-	-	-	66,216	_

Notes to Financial Statements

March 31, 2022

19. PROGRAM FUNDING - continued

	Targeted Prevention A356	Case Mgt/ Service Coordination A354	Alternative Dispute Resolution E754	Community Capacity Bridging E753	Total Ministry Funding	Total Contracts and Other Programs	Total Agency
_	\$	\$	\$	\$	\$	\$	\$
MOHLTC funding	382,648	814,277	_	_	11,840,744	-	11,840,744
MCCSS funding	-		954,596	70,301	1,024,897	-	1,024,897
MAG funding	-	-	-		-	262,603	262,603
Grants	_	-	-	-	-	267,353	267,353
Sales tax recoveries	_	-	-	-	213,590	-	213,590
Program recoveries	-	-	=	=	343,783	178,324	522,107
Offsetting revenues	-	-	=	=	60,000	35,950	95,950
Investment and other income	-	-	-	-	48,911	150	49,061
<u>-</u>	382,648	814,277	954,596	70,301	13,531,925	744,380	14,276,305
Salaries	183,053	520,596	41,186	51,628	8,092,688	544,718	8,637,406
Benefits	83,439	84,605	17,595	11,078	1,541,946	65,025	1,606,971
Travel		239		_	13,863	24	13,887
Staff training and conference fees	2,545	386	565	-	201,439	3,745	205,184
Building occupancy (note 6)	39,959	60,623	2,448	-	1,145,574	-	1,145,574
Purchased services- non clinical	_	_	_	-	277,743	121	277,864
Program supplies	_	245	9,865	-	139,325	43,229	182,554
Purchased services- clinical	-	-	781,701	=	1,412,195	68,133	1,480,328
Food costs	=	=	=	=	50,428	=	50,428
Office and general	4,175	28,168	5,776	565	217,155	6,508	223,663
Computer and information systems	31,321	22,673	-	-	246,740	1,649	248,389
Memberships	-	96	-	-	35,006	-	35,006
Insurance	-	15,450	-	-	85,521	-	85,521
Promotion	-	-	-	-	6,086	-	6,086
_	344,492	733,081	859,136	63,271	13,465,709	733,152	14,198,861
Surplus (deficit)	38,156	81,196	95,460	7,030	66,216	11,228	77,444
Allocated central administration	(38,156)	(81,196)	(95,460)	(7,030)	-	-	-
Surplus (deficit)	-	_	-	-	66,216	11,228	77,444